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THE DIRECTOR OF CENTRAL INTELLIGENCE

WASHINGTON, D. C. 20505

IC 75-1367

4 MAR 1975

Intelligence Community Staff

MEMORANDUM FOR: See Distribution List

SUBJECT: Intelligence Exercise

1. The Director of Central Intelligence wishes the Community to develop an Intelligence Game for the purpose of testing analytical and other reactions under a simulated crisis scenario.
2. After consultations involving analysts and intelligence managers in CIA, representatives of the Studies, Analysis, and Gaming Agency of the Joint Chiefs of Staff (SAGA), the NIO for the USSR and Eastern Europe, and my staff, I have decided on a three-stage exercise with post-Tito Yugoslavia as the theme. It is based in part on an excellent SAGA exercise, EPSILON 74.
3. The first stage will be a preliminary conference of analysts, managers and Operations Center personnel in CIA. Each participant should be prepared to discuss four broad questions:
  - In the event that Tito dies in the near future
  - a. What would the role of his office be in such a crisis?
  - b. What would his office expect of other elements of CIA in terms of tasking, support and coordination?
  - c. What would be expected of elements outside CIA--that is, other components of the Community and policy levels?
  - d. What problems would his office expect and what solutions would he recommend for overcoming these problems?

I am scheduling this first phase for Tuesday, 18 March, from 1330-1600, in Room 6E0708, CIA Headquarters. All CIA components with interest in Yugoslav affairs, and in Soviet or Western European policy toward Yugoslavia, are invited to send representatives. The CIA Operations

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Center and the NIO for USSR/EE or assistant are also invited. IC Staff will chair this conference and prepare a report based on the discussions. The report will be circulated to the participants and to other USIB agencies. It should be considered as a tentative terms of reference, to facilitate discussion at the second phase, and not as a prescribed set of procedures for the rest of the Community.

4. The second phase will involve a similar conference, this time involving the other USIB agencies with appropriate substantive interest as well as CIA, and addressing primarily questions c and d. The NIO for USSR/EE has been invited to chair this conference, which I have scheduled for Tuesday, 25 March, again from 1330-1600, in Room 6E0708, CIA Headquarters. I invite agencies to send representatives, or at least to provide written comments to the IC Staff on questions c and d by that date.

5. The third phase will be a simulation imposed on normal analysts' traffic received during the second half of March. Community participants will be notified on 31 March of the simulation, and on 1 April from 0800-1600 prepare an Exercise National Intelligence Bulletin, an Exercise Situation Report, an Exercise Alert Memorandum, and at least the Terms of Reference for an Exercise SNIE. Room 6E0708, the CIA Operations Center, and other operations centers are to be used. A key element of this exercise will involve the use of rapid conferencing techniques developed by Dr. [redacted] of my staff. All participants will be using the Meet-me Bridge, and in addition those at CIA and NSA will be testing CONTEXT--all under [redacted] supervision. SAGA is cordially invited to send observers to this phase. There is some chance that CONTEXT will not be installed in time for the 1 April test. I prefer to let the date slip a week or two until CONTEXT is ready.

6. IC Staff will prepare a report on the exercise, coordinated with the participants, and I will submit it to the DCI. It will sum up the experiment, and make recommendations on the feasibility of future intelligence exercises.

7. For further details, please contact my staff: [redacted]

[redacted]  
Samuel V. Wilson  
Lieutenant General, USA  
Deputy to the DCI for the  
Intelligence Community

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